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AUDIT COMMITTEE REPORT

BORDERS COLLEGE REGIONAL BOARD

Subject: Strategic Risk Register	**Purpose:** **For Approval** ☐ **For Discussion** ☒ **For Information** ☐
Prepared by: Kirsty Robb, Vice Principal – Finance and Corporate Services	**Date of Committee: 5 October 2023**

Purpose: To share with Committee members the risks that are directly pertinent to the Audit and Risk Committee and invite comment.

Executive Summary:
The risk register has been revised for the new academic year with 12 strategic risks now being included in the register. Each Committee will discuss the risks relating to that Committee activity and the whole risk register will be taken to Board.

As this is in a new format Members are asked to discuss whether there are any other risks that should be added that are pertinent only to Audit and Risk Committee.

A risk appetite level has been notionally applied to the individual risks and Members are asked to consider whether or not they agree with this.

To help Members these are the definitions and categories of risk appetite that are proposed:

Risk Appetite	Description	Risk Appetite Score
Averse	Avoidance of risk and uncertainty in achievement of key deliverables or initiatives is the key objective. Activities undertaken will only be those with virtually no inherent risk.	Lower than 7
Minimal	Preference for very safe business delivery options that have a low degree of inherent risk with the potential benefit/return not a key driver. Activities will only be undertaken where they have a low degree of inherent risk.	Between 7-9
Cautious	Preference for safe options that have low degree of inherent risk and only limited potential for benefit. Willing to tolerate a degree of risk in selecting which activities to undertake to achieve key deliverables or initiatives, where we have identified scope to	Between 10-14

	achieve significant benefit and/or realise an opportunity. Activities themselves may potentially carry, or contribute to, a high degree of residual risk.	
Open	Willing to consider all options and choose one most likely to result in successful delivery while providing an acceptable level of benefit. Seek to achieve a balance between a high likelihood of successful delivery and a high degree of benefit and value for money. Activities themselves may potentially carry, or contribute to, a high degree of residual risk.	Between 15-19
Hungry	Eager to be innovative and to choose options based on maximising opportunities and potential higher benefit even if those activities carry a very high residual risk.	Above 20

Feedback from all Committees will be collated and taken to Board in October.

Linked to Strategic Ambition(s):
Take a leading role in enabling an inclusive, resilient and sustainable Scotland
Choose an item.
Performance Measures:
An Agile & Creative Staff Body
Choose an item.

Linked to Strategic Risk Register:
4b - Governance
Choose an item.

Recommendation:
Members discuss and agree the Audit and Risk Committee risk(s) and the risk appetite for them.

Previous Committee Approvals: None

For publication ☐	**Not for publication** ☒ **If not, why not?** Still in draft, new format not approved by Board.

Borders College Risk Register as at 07/09/2023

no	Risk	Causes/ Risk factors	Consequences/ Potential Effect	Risk Owner	Committee	Likelihood	Impact	Score	Existing Mitigation Actions	Likelihood	Impact	Score	Appetite	Actions
	Statutory Duties													
4.1	College breaches GDPR and/or data legislation	Non adherence or understand of GDPR legislation Lack of security for sensitive data Cyber breach	Adverse impact on reputation of College Penalties from Information Commissioner Office	VP Fin & Corp Services	Audit	4	5	**20**	Dedicated DPO Regular reporting & Monitoring Investigations undertaken of any breaches Member of HEFETSTIS Mandatory staff training	2	4	8	Averse	TREAT -Additional training for staff on GDPR -Additional training/testing on cybersecurity