

BORDERS COLLEGE REGIONAL BOARD MEETING

On

Thursday 11 December 2025 at 17:30, Board Room, Galashiels Campus

AGENDA

Item	Paper Ref	Title	Author	Purpose	Time
81/25		Chair's Opening Remarks			
82/25		Apologies for Absence			
83/25	A	Minutes of previous meeting from 22 October 2025	R McCowan, Chair of the Board	Decision	
84/25		Matters Arising	R McCowan, Chair of the Board		
85/25		Declaration of any Conflicts of Interest/Register of Interests Update	R McCowan, Chair of the Board		
86/25	B	Annual Health & Safety Report 2024-2025	K Fitzgerald, Health and Safety Manager	Decision	17:35
87/25	C	Audit and Risk Committee Annual Report 2024-25	D Roberts, Chair of Audit and Risk Committee	Decision	17:50
88/25	D	Annual Report & Financial Statement 2024-25	K Robb, Vice Principal Finance and Corporate Services	Decision	17:55
89/25	E	Letter of Representation	K Robb, Vice Principal Finance and Corporate Services	Decision	18:05
90/25	F	Strategic Implementation Plan Update	P Smith, Principal	Discussion	18:10
91/25	G	Sustainability Strategy 2020-25 Final Report	K Robb, Vice Principal Finance and Corporate Services	Discussion	18:15
92/25	H	Skills and Enterprise Strategy	P Smith, Principal	Decision	18:20
93/25	I	Self-Evaluation Action Plan (SEAP)	P Smith, Principal	Discussion	18:30
94/25	J	Student Partnership Agreement	C Thomson, BCSA President	Decision	18:35

95/25	K	BCSA Report	C Thomson, BCSA President	Discussion	18:40
96/25	L	Voluntary Severance Scheme Update	P Smith, Principal	Information	18:45
97/25	M	Audit and Risk Committee Report	D Roberts, Chair of Audit and Risk Committee	Discussion	18:50
98/25	N	Finance and Resources Committee Report	U Mbaezue, Chair of Finance and Resources Committee	Discussion	18:55
99/25	O	Principal's Report	P Smith, Principal	Discussion	19:00
100/25	P	Reflections of Board Development Event	R McCowan, Chair of the Board	Discussion	19:10
101/25	Q	External Effectiveness Review (EER) 2021	I Earp, Board Secretary	Decision	19:15
102/25	R	Focus on Governance	I Earp, Board Secretary	Discussion	19:20
103/25	S	Strategic Risk Register Update	K Robb, Vice Principal Finance and Corporate Services	Decision	19:30
104/25	T	Governance Effectiveness Review (GER) 2026	I Earp, Board Secretary	Information	
105/25	U	Board Secretary's Update	I Earp, Board Secretary	Information	
106/25		Any Other Business			
107/25		Date of Next Meeting	17:30 on Thursday 26 March 2026 – Galashiels Campus		

*Items for information are purely for information although there is an expectation that these will have been read. No discussion will be held on these items. If there are any questions Board members would like to ask regarding papers sent for information this is on an exceptional basis and only then if advised to the Chair or the Board Secretary in advance of the meeting.