

# FINANCE & RESOURCES COMMITTEE

The next meeting of the Finance & Resources Committee will take place at 16:00 on  
Thursday 2 October 2025  
On Teams

## AGENDA

### Paper

32/25 Chair's Welcome

33/25 Declaration of Conflict of Interest

34/25 Register of Members' Interest

35/25 Apologies for Absence

36/25 Minutes of Previous Meeting held on 17 June 2025 A

37/25 Matters Arising

### SECTION A – ITEM FOR DECISION

38/25 People Strategy 2025-2030 (D Kerr) B

39/25 Digital & Data Strategy 2025-2030 (C Bradley) C

40/25 Annual Report to Regional Board (I Earp / U Mbaezue, ToR 2.20) D

### SECTION B – ITEM FOR DISCUSSION

41/25 Business (Finance) Review and Update (2024-25 Out-turn)  
(K Robb, ToR 2.1, 2.9, 2.12, 2.10) E

42/25 Strategic Risk Register (K Robb, ToR 2.16) F

43/25 Annual People Services report (D Kerr, ToR 2.7, 2.17) G

44/25 Committee Self-Evaluation (I Earp) H

### SECTION C – ITEMS FOR INFORMATION

45/25 Cyber Security Update (C Bradley, ToR 2.19) I

46/25 Papers for Publication (Standing Item)

47/25 Any Other Business (Standing Item)

48/25 Date of Next Meeting – 27 November 2025 at 4pm (on Teams)